

MEETING	TIME & DATE	LOCATION
Policy Committee	3:00 PM Thursday, January 25, 2024	Cambria Veterans' Memorial Hall 1000 Main Street, Cambria, CA 93428

AGENDA

Regular Policy Committee Meeting

Thursday January 25, 2024 3:00 PM

In person at: Cambria Veterans' Memorial Hall 1000 Main Street, Cambria, CA 93428 AND via Zoom at:

Please click the link to join the webinar: HERE Passcode: 159930

Copies of the staff reports or other documentation relating to each item of business referred to on the agenda are on file in the CCSD Administration Office, available for public inspection during District business hours. The agenda and agenda packets are also available on the CCSD website at https://www.cambriacsd.org/. In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting or if you need the agenda or other documents in the agenda packet provided in an alternative format, contact the Confidential Administrative Assistant at 805-927-6223 at least 48 hours before the meeting to ensure that reasonable arrangements can be made. The Confidential Administrative Assistant will answer any questions regarding the agenda.

1. OPENING

- 1.A Call to Order
- 1.B Establishment of Quorum
- 1.C Chair Report
- 1.D Ad Hoc Subcommittee Report(s)
- 1.E Committee Member Communications

2. PUBLIC COMMENT

Members of the public may now address the Committee on any item of interest within the jurisdiction of the Committee but not on its agenda today. Future agenda items can be suggested at this time. In compliance with the Brown Act, the Committee cannot discuss or act on items not on the agenda. Each speaker has up to three minutes.

3. CONSENT AGENDA

- 3.A Consideration to Approve the December 28, 2023 Regular Meeting Minutes
- 4. REGULAR BUSINESS

- 4.A Review and Discussion of the CCSD-Owned Vehicle Policy
- 4.B Review, Discussion, and Consideration of Draft CSDA Policy 1045 Legal Counsel and Auditor
- 4.C Review, Discussion, and Consideration of CCSD 2024/25 Summary of Management Objectives
- 4.D Review, Discussion, and Consideration of the CSDA Policy 1055 Legislative Advocacy Policy
- **4.E** Discussion of Examples of Private Messages Sent to CCSD Staff on Social Media Platforms
- 5. FUTURE AGENDA ITEM(S)
- 6. ADJOURN

POLICY COMMITTEE

REGULAR MEETING

Thursday, December 28, 2023 - 3:00 PM 1000 Main Street, Cambria, CA 93428

MINUTES

1. OPENING

A. CALL TO ORDER (0:04)

Committee Chair Scott called the meeting to order at 3:03 p.m.

B. ESTABLISH QUORUM (0:34)

A quorum was established.

Committee members present: Committee Chair Debra Scott, Vice Chair Gordon Heinrichs, Ted Key, James Townsend, and Secretary Donn Howell. (Member Claudia Harmon-Worthen joined the meeting at 3:07.)

Staff members present: Confidential Administrative Assistant Haley Dodson and General Manager Matthew McElhenie.

C. AD HOC SUBCOMMITTEE REPORT (0:46)

There were no ad hoc subcommittee reports at this time.

D. CHAIRMAN'S REPORT (1:01)

Committee Chair Scott reported on matters recently coming before the CCSD Board and reminded members that reviewing the General Manager's bimonthly letters to the public is an excellent way to keep up-to-date on issues facing the District.

E. COMMITTEE MEMBER COMMUNICATIONS (6:11)

There was some discussion about the Christmas market, about the need for road repairs after the recent rains, and about rooftop rainwater recapture.

2. PUBLIC COMMENT (10:06)

Public Comment: There was none.

Chair Scott invited comments from the GM:

GM McElhenie reported that the WRF project description will soon be ready for review by the Board's ad hoc subcommittee (President Gray and Director Dean). Some members expressed concern that the public have ample opportunity to provide commentary about this matter before the Board takes action on it. In response it was suggested that the R&I

Committee would be a good and appropriate venue for presenting the project description to the public and receiving the public's input. (14:14)

3. CONSENT AGENDA (15:12)

A. Consideration to Approve the December 28, 2023 Regular Meeting Minutes

Call for Public Comment. There was none.

Motion: to approve the meeting minutes as written. (17:26)

Motion by: Townsend

Second by: Key

Motion unanimously passed: Ayes – 5; Nays – 0; Chair not voting. (17:32)

4. REGULAR BUSINESS

A. Discussion and Consideration of Policy 1040.2 Response to Correspondence to the Board (17:54)

Please refer to Attachment 4A of this agenda. The Board discussed this red-line version of policy 1040.2 at its December 14 meeting and made several suggestions for further edits. Chair Scott made the suggested changes to the red-line version and included some clarifying language as well. Chair Scott's changes are shown in blue.

The Committee reviewed the suggested changes and found them to be positive. Additionally, the Committee suggests the following two edits:

- Under 1040.2.3.1 change "... support final decisions ..." to "... acknowledge and respect final decisions"
- Under 1040.2.4.1 change "... complaints about operational matters, ..." to "... complaints about matters related to the operation of the District,"

Motion: that the Policy Committee forward to the CCSD Board the draft *Policy1040.2 Response to Correspondence to the Board* (34:48) with the proposed changes to paragraphs1040.2.3.1 and 1040.2.4.1for their consideration. (34:48)

Motion by: Townsend

Second by: Key

Motion unanimously passed: Ayes -5; Nays -0; Chair not voting. (35:36)

B. Review Finalized CCSD Operating Principles (36:09)

The Members were pleased with the Board action on this matter.

Call for Public Comment on items 4A and 4B (37:17) The was none.

C. Update on Policies under Review by Other Entities (37:39)

Legal Counsel and Auditor Policy (39:26)

This policy has been reviewed by District Counsel who has forwarded suggested changes to the Committee. It will be on the Committee's January agenda.

Purchasing Policy (44:13)

This policy is currently under review by executive staff.

Whistleblowing Policy (48:24)

All personnel policies including this one are currently under review by MRG. Once that review is completed copies of the updated policies will be provided to the Committee for review and comment. The Committee has recommended that volunteers be included under the Whistleblowing Policy.

Legislative Advocacy Policy (49:15)

Counsel has advised Chair Scott that a Legislative Advocacy Policy would be appropriate for the CCSD. Hence, this policy will appear on a future Policy Committee agenda.

Role of the General Manager Policy (50:51)

Even though this matter is covered by code, General Counsel advises that it is appropriate for the CCSD to expand upon it. To this end General Counsel has provided Chair Scott with a copy of the Los Osos CSD policy on the role of the GM. Chair Scott has forwarded the Los Osos policy to GM McElhenie for his review and suggestions. After his review the policy can appear on a future Policy Committee agenda.

Climate Change Policy (53:13)

Committee Chair Director Dean reported that the R&I Committee will be reconstituting their Climate Change Ad Hoc Subcommittee as this will be needed to support numerous grant applications. So our Policy Committee won't be looking at this matter very soon.

Social Media Policy (1:00:36)

As this policy is a personnel policy it is being reviewed by MRG and executive staff and legal counsel. Once reviewed, Chair Scott can bring the policy to this committee to consider adding Directors, Committee members and other volunteers

5. **FUTURE AGENDA ITEMS.** (1:06:08)

Chair Scott asked for any future agenda items.

Chair Scott mentioned the following items as likely to come up in the near term:

- Legal Counsel and Auditor policy
- Legislative Advocacy policy
- Role of the GM (perhaps, depending on feedback from the GM)

Member Harmon-Worthen asked that the Policy Committee be updated on the progress of the R&I Committee's work on the Climate Change Policy.

6. **ADJOURN** (1:08:04)

Committee Chair Scott adjourned the meeting at 4:09 p.m.

TO: Policy Committee Members

AGENDA NO. 4.A.

FROM: Debra Scott, Chair

Meeting Date: January 25, 2024 Subject: Review and Discussion of the CCSD-

Owned Vehicle Policy

DISCUSSION:

Please review the attached policy and the excerpts from the IRS Fringe Benefits Related to Working Condition Benefits and Qualified Nonpersonal Use Vehicles related to the CCSD-Owned Vehicle policy. The Employer's Tax Guide to Fringe Benefits for use in 2024 is available for review here: https://www.irs.gov/forms-pubs/about-publication-15-b.

The Board will be discussing this policy during one of its February meeting. Your comments will be valuable to the Board.

Attachments:

CCSD-Owned Vehicle Policy

Excerpt from the IRS Fringe Benefits Related to Working Condition Benefits and Qualified Nonpersonal Use Vehicles



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CCSD-OWNED VEHICLE POLICY

I. PURPOSE

A. This policy of the Board of Directors for the Cambria Community Services District ("CCSD") establishes policies and procedures for using CCSD-owned vehicles. For the purpose of this policy, vehicles leased or rented by the CCSD are considered CCSD-owned vehicles.

II. VEHICLE USAGE-GENERAL

- A. All CCSD employees are required to have and maintain a valid California Driver's License. Employees shall follow all laws, rules, and regulations of all jurisdictions jurisdictions' laws, rules, and regulations while operating a vehicle on CCSD business. Any fines or other penalties incurred by an employee shall be the responsibility of the employee.
- B. Individuals not employed by the CCSD or working for the CCSD as a private contractor shall not travel in CCSD vehicles unless approved by the General Manager. Individuals not employed by the CCSD shall never operate CCSD vehicles except for individuals performing approved maintenance/repair services on the vehicle.
- If a motor vehicle accident occurs while on CCSD business, the appropriate law enforcement agency shall be contacted immediately, and every attempt shall be made to have a report completed. If the law enforcement agency declines to prepare a report, the employee shall record the name of the party contacted at the law enforcement agency, the time that they were contacted, and a written report of the facts and circumstances surrounding the accident shall be completed by the employee at the earliest opportunity. The employee's report will include the contact information of all parties involved in the accident, including vehicle descriptions and insurance coverage. The employee's supervisor shall be notified of the accident at the earliest opportunity, but in any event, no later than by the next business day. The supervisor is responsible for having the accident being reported to the Risk Manager or his/her designee at the earliest opportunity, but in any event, no later than by the end of the next business day.
- D. Smoking is not permitted in any CCSD vehicles.

Commented [JG1]: Restate to include permissions for passenger ride-along inclusive to consultants and

Commented [JG2R1]: Their insurance policy permitting.

Commented [JG3R1]: See 2 .G.

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Regular Business Item 3.C. Attachment

E. All CCSD vehicles shall be appropriately marked with CCSD identification unless otherwise approved by the General Manager. Formatted: Font: (Default) Times New Roman

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- F. No CCSD vehicle shall be driven if it is known to be in an unsafe condition. Any mechanical problems related to a CCSD vehicle shall be immediately reported. When using CCSD vehicles, employees shall not abuse the vehicle in any way.
- G. Use of a CCSD vehicle is prohibited while on vacation or on other leave. Transporting family members, except where such persons are also CCSD employees or are otherwise on official CCSD business, in CCSD-owned vehicles is also prohibited, except in emergency situations. Transporting friends or other persons, except where such persons are also CCSD employees or are otherwise on official CCSD business, in CCSD-owned vehicles is also prohibited.
- H. When utilizing a CCSD or privately-owned vehicle for Travel, the vehicle may be used to attend meals and other activities directly related to the training, conference conference, or other Travel function.

III. VEHICLE USAGE-COMMUTING

- A. In order to provide as prompt of a response as possible for emergency situations, CCSD employees on Standby and whenever else it is deemed necessary by a Department Manager shall use a CCSD vehicle for travel between the employee's home and place of work.—Incases where a Department Manager uses a CCSD owned vehicle for personal use, approval from the General Manager is required. During times of such use, the employee's personal use of the vehicle is limited to direct commuting and de minimis personal use. Such use is limited to necessary tasks of short duration and shall be minimized to the fullest extentfully minimized, possible.
- The personal use of a CCSD owned vehicle is a taxable fringe benefit subject to B. income and employment taxes, -Personal use includes commuting to and from work. The value of the fringe benefit must be included in the employee's wages or reimbursed by the employeeto the CCSD to the CCSD by the employee. The CCSD has determined that it is in the CCSD's and employees' best interest to use the Commuting Rule to determine the value provided to employees. Under this rule, the value of the commuting cost of the vehicle provided to the employee is determined by multiplying each one-way commute (that is, from home to work or work to home) by \$1.50. If more than one employee commutes in the vehicle, this value applies to each employee. employee cannot use the Commuting Rule. Control employees for government employers are either elected officials or an employeeemployees whose compensation equals or exceeds the amount for a Federal Government Executive-Level V. For these employees, the Annual Lease Value (if the employee is provided a vehicle for 30 or more days of continuous use) or Daily Lease Value (if the employee is provided a vehicle for less than 30 days of continuous use) methodology shall be used.

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Regular Business Item 3.C. Attachment

C. Use of qualified nonpersonal-use vehicles is considered a working condition benefit and is not taxable to the employee under any circumstances. The CCSD's vehicles considered to be qualified nonpersonal-use vehicles include: Formatted: Font: (Default) Times New Roman

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- Clearly marked fire vehicles.
- Any vehicle designed to carry cargo with a loaded gross weight over 14,000 pounds.
- Tractors and other special purpose farm vehicles.
- Vehicles provided for Water and Wastewater on-call operators
- D. The value of personal use of CCSD-owned vehicles will be included in an employee's biweekly pay if the Commuting Rule is to be used to arrive at the value. If the Annual Lease
 Value or Daily Lease Value method is being used for valuation purposes, the value of personal
 use of CCSD-owned vehicles will be included in the employee's second bi-weekly pay in each
 month for the previous month.

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E. In cases where a Department Manager uses a CCSD-owned vehicle for personal use, approval from the General Manager is required. For employees that are on Standby status, the value of personal use of CCSD owned vehicles shall be computed by multiplying the number of days on Standby plus the number of times while on Standby that the employees are paid overtime pertheir bi-weekly timesheet. For all other employees, the number of days that a CCSD-owned vehicle is used by an employee where personal use is involved shall be noted on the employee's biweekly timesheet.

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F. If an employee is eligible to use the Commuting Rule to arrive at the value of personal use and they elect to reimburse the CCSD for the personal use rather than have it added to their wages, reimbursement must be submitted with their bi-weekly timesheet.

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Exclusion from wages. You can generally exclude the value of transportation benefits that you provide to an employee during 2024 from the employee's wages up to the following limits.

- \$315 per month for combined commuter highway vehicle transportation and transit passes.
- \$315 per month for qualified parking.

Benefits more than the limit. If the value of a benefit for any month is more than its limit, include in the employee's wages the amount over the limit minus any amount the employee paid for the benefit. You can't exclude the excess from the employee's wages as a de minimis transportation benefit.



Qualified transportation benefits aren't de-TIP ductible. Sections 274(a)(4) and 274(l) provide that no deduction is allowed for qualified transpor-

tation benefits (whether provided directly by you, through a bona fide reimbursement arrangement, or through a compensation reduction agreement) incurred or paid after 2017. Also, no deduction is allowed for any expense incurred for providing any transportation, or any payment or reimbursement to your employee, in connection with travel between your employee's residence and place of employment, except as necessary for ensuring the safety of your employee or for qualified bicycle commuting reimbursements, as described in section 132(f)(5)(F) (even though the exclusion for qualified bicycle commuting reimbursements is suspended, as discussed earlier). While you may no longer deduct payments for qualified transportation benefits, the fringe benefit exclusion rules still apply and the payments may be excluded from your employee's wages, as discussed earlier. Although the value of a qualified transportation fringe benefit is relevant in determining the fringe benefit exclusion and whether the section 274(e)(2) exception for expenses treated as compensation applies, the deduction that is disallowed relates to the expense of providing a qualified transportation fringe, not its value. For more information, see Regulations sections 1.274-13 and 1.274-14.

More information. For more information on qualified transportation benefits, including van pools, and how to determine the value of parking, see Regulations section 1.132-9.

Tuition Reduction

An educational organization can exclude the value of a qualified tuition reduction it provides to an employee from the employee's wages.

A tuition reduction for undergraduate education generally qualifies for this exclusion if it is for the education of one of the following individuals.

- 1. A current employee.
- 2. A former employee who retired or left on disability.
- 3. A surviving spouse of an individual who died while an employee.

- 4. A surviving spouse of a former employee who retired or left on disability.
- 5. A dependent child or spouse of any individual listed in (1) through (4) above.

A tuition reduction for graduate education qualifies for this exclusion only if it is for the education of a graduate student who performs teaching or research activities for the educational organization.

For more information on this exclusion, see Qualified Tuition Reduction under Other Types of Educational Assistance in chapter 1 of Pub. 970.

Working Condition Benefits

This exclusion applies to property and services you provide to an employee so that the employee can perform their job. It applies to the extent the cost of the property or services would be allowable as a business expense or depreciation expense deduction to the employee if they had paid for it. The employee must meet any substantiation requirements that apply to the deduction. Examples of working condition benefits include an employee's use of a company car for business, an employer-provided cell phone provided primarily for noncompensatory business purposes (discussed earlier), and job-related education provided to an employee.

This exclusion also applies to a cash payment you provide for an employee's expenses for a specific or prearranged business activity if such expenses would otherwise be allowable as a business expense or depreciation expense deduction to the employee. You must require the employee to verify that the payment is actually used for those expenses and to return any unused part of the pay-

The exclusion doesn't apply to the following items.

- A service or property provided under a flexible spending account in which you agree to provide the employee, over a time period, a certain level of unspecified noncash benefits with a predetermined cash value.
- A physical examination program you provide, even if mandatory.
- Any item to the extent the payment would be allowable as a deduction to the employee as an expense for a trade or business other than your trade or business. For more information, see Regulations section 1.132-5(a)(2).

Employee. For this exclusion, treat the following individuals as employees.

- A current employee.
- A partner who performs services for a partnership.
- A director of your company.
- An independent contractor who performs services for you.

22 Publication 15-B (2024) **Vehicle allocation rules.** If you provide a car for an employee's use, the amount you can exclude as a working condition benefit is the amount that would be allowable as a deductible business expense if the employee paid for its use. If the employee uses the car for both business and personal use, the value of the working condition benefit is the part determined to be for business use of the vehicle. See *Business use of your car* next. Also, see the special rules for certain demonstrator cars and qualified nonpersonal use vehicles discussed later.

Business use of your car. If you use your car exclusively in your business, you can deduct car expenses. If you use your car for both business and personal purposes, you must divide your expenses based on actual mileage. Generally, commuting expenses between your home and your business location, within the area of your tax home, are not deductible.

You can deduct actual car expenses, which include depreciation (or lease payments), gas and oil, tires, repairs, tune-ups, insurance, and registration fees. Or, instead of figuring the business part of these actual expenses, you may be able to use the standard mileage rate to figure your deduction. To find the standard mileage rate for 2024, go to IRS.gov/Tax-Professionals/Standard-Mileage-Rates.

If you are self-employed, you can also deduct the business part of interest on your car loan, state and local personal property tax on the car, parking fees, and tolls, whether or not you claim the standard mileage rate.

For more information on car expenses and the rules for using the standard mileage rate, see Pub. 463.

Demonstrator cars. Generally, all of the use of a demonstrator car by your full-time auto salesperson in the sales area in which your sales office is located qualifies as a working condition benefit if the use is primarily to facilitate the services the salesperson provides for you and there are substantial restrictions on personal use. For more information and the definition of "full-time auto salesperson," see Regulations section 1.132-5(o). For optional, simplified methods used to determine if full, partial, or no exclusion of income to the employee for personal use of a demonstrator car applies, see Revenue Procedure 2001-56. You can find Revenue Procedure 2001-56 on page 590 of Internal Revenue Bulletin 2001-51 at IRS.gov/pub/irs-irbs/irb01-51.pdf.

Qualified nonpersonal use vehicles. All of an employee's use of a qualified nonpersonal use vehicle is a working condition benefit. A qualified nonpersonal use vehicle is any vehicle the employee isn't likely to use more than minimally for personal purposes because of its design. Qualified nonpersonal use vehicles generally include all of the following vehicles.

- Clearly marked, through painted insignia or words, police, fire, and public safety vehicles, provided that any personal use of the vehicle (other than commuting) is prohibited by the governmental unit.
- Unmarked vehicles used by law enforcement officers if the use is officially authorized. Any personal use must

be authorized by the employer, and must be related to law-enforcement functions, such as being able to report directly from home to an emergency situation. Use of an unmarked vehicle for vacation or recreation trips can't qualify as an authorized use.

- An ambulance or hearse used for its specific purpose.
- Any vehicle designed to carry cargo with a loaded gross vehicle weight over 14,000 pounds.
- Delivery trucks with seating for the driver only, or the driver plus a folding jump seat.
- A passenger bus with a capacity of at least 20 passengers used for its specific purpose and school buses. The working condition benefit is available only for the driver, not for any passengers.
- Tractors and other special-purpose farm vehicles.
- Bucket trucks, cement mixers, combines, cranes and derricks, dump trucks (including garbage trucks), flatbed trucks, forklifts, qualified moving vans, qualified specialized utility repair trucks, and refrigerated trucks.

See Regulations section 1.274-5(k) for the definition of qualified moving van and qualified specialized utility repair truck.

Pickup trucks. A pickup truck with a loaded gross vehicle weight of 14,000 pounds or less is a qualified nonpersonal use vehicle if it has been specially modified so it isn't likely to be used more than minimally for personal purposes. For example, a pickup truck qualifies if it is clearly marked with permanently affixed decals, special painting, or other advertising associated with your trade, business, or function and meets either of the following requirements.

- 1. It is equipped with at least one of the following items.
 - a. A hydraulic lift gate.
 - b. Permanent tanks or drums.
 - c. Permanent side boards or panels that materially raise the level of the sides of the truck bed.
 - d. Other heavy equipment (such as an electric generator, welder, boom, or crane used to tow automobiles and other vehicles).
- 2. It is used primarily to transport a particular type of load (other than over the public highways) in a construction, manufacturing, processing, farming, mining, drilling, timbering, or other similar operation for which it was specially designed or significantly modified.

Vans. A van with a loaded gross vehicle weight of 14,000 pounds or less is a qualified nonpersonal use vehicle if it has been specially modified so it isn't likely to be used more than minimally for personal purposes. For example, a van qualifies if it is clearly marked with permanently affixed decals, special painting, or other advertising associated with your trade, business, or function and has a seat for the driver only (or the driver and one other person) and either of the following items.

· Permanent shelving that fills most of the cargo area.

TO: Policy Committee Members AGENDA NO. **4.B.**

FROM: Debra Scott, Chair

Meeting Date: January 25, 2024 Subject: Review, Discussion, and Consideration of

Draft CSDA Policy 1045 Legal Counsel

and Auditor

DISCUSSION:

The CSDA Policy is attached for your review with redline edits from the CCSD Legal Counsel, Tim Carmel. He has edited the policy to reflect the standard processes that are being used by the District at this time. The policy is here for the committee to review, make recommendations for edits to be forwarded to the Board during one of its February meetings. Once the Board has approved the policy, it will become a CCSD Policy and be included as part of the District Policy Handbook.

Attachment: CSDA Policy 1045 Legal Counsel and Auditor - redline version



POLICY TITLE: Legal Counsel and Auditor

POLICY NUMBER: 1045

1045.1 The Board of Directors shall appoint a Legal Counsel to assist the Board and District in all applicable issues and activities.

1045.2 Legal Counsel shall be the legal adviser of the District, including the Board as a whole, the General Manager, Standing Committees, and department heads. Legal Counsel shall perform such duties as may be prescribed by the Board of Directors. Such duties include, but are not limited to, providing legal assistance necessary for formulation and implementation of legislative policies and projects; represent the District's interests, as determined by the District, in litigation, administrative hearings, negotiations and similar proceedings; and to keep the Board and District staff apprised of court rulings and legislation affecting the legal interests of the District. Legal Counsel is required to draft or comprehensively review ordinances, resolutions, contracts, leases, opinions and similar documents, to approve as to form all ordinances, resolutions and contracts, and to perform all other tasks as set forth in his or her contract. Legal Counsel is required to review and approve as to form District legal documents, i.e. contracts, agreements, etc. The Legal Counsel shall present and report on all legal issues and Closed Session items before the Board. The Legal Counsel shall serve at the pleasure of the Board and shall be compensated for services as determined by the Board.

- a) The Legal Counsel reports to the Board as a whole but is available to each Director for consultation regarding legal matters particular to that Board member's participation. No Board member may request a legal opinion of legal Legal counsel without concurrence by the Board, except as such requests relate to questions regarding that member's participation. The Legal Counsel shall be available to the District General Manager for consultation on applicable issues and activities.
- 1045.3 The District Auditor shall be appointed by the Board by a majority vote in a public meeting. The Board shall determine the duties and compensation of the Auditor. The Auditor shall serve at the pleasure of the Board. Selection of the Auditor shall be done in a noticed public meeting and at least every five years.
 - a) The Board may appoint a committee to oversee the work of an independent auditor, who will report to the Board, to conduct an annual audit of the District's books, records, and financial affairs in accordance with state law and the Finance Committee Charter for Audit Compliance. The <u>Administrative Department Manager and Chief Financial Officer/General Manager will install and maintain an accounting system that will completely, and at all times, show the financial condition of the District.</u>

TO: Policy Committee Members AGENDA NO. **4.C.**

FROM: Debra Scott, Chair

Meeting Date: January 25, 2024 Subject: Review, Discussion, and Consideration of

the CCSD 2024/25 Summary of

Management Objectives

DISCUSSION:

The District obtained Management Objectives from the Los Osos Special District for review for potentially adding this document as a policy in our District Policy Handbook. General Manager McElhenie has reviewed the Los Osos document and made edits to conform to the CCSD policies and current practices. The edited copy is attached for the committee's review and edits and other recommendations.

Attachment: CCSD 2024/25 Summary of Management Objectives



Cambria Community Services District 2024/25 Summary of Management Objectives

Submitted by:

The District Board of Directors will review the Management Objectives for the first time on [insert date]. The objectives aim to ensure alignment of management actions with the vision of the District's future by its Board of Directors. A District strategic plan currently exists, and these objectives serve as a means of accomplishing the Board's goals. The completion status of these objectives should be reviewed every quarter and updated as needed, such as when unforeseen issues or needs arise requiring a high-level of management involvement, following the election of new directors, and upon updating the District strategic plan.

Board and Management Roles

California law prescribes the responsibility of policymakers to the Board of Directors. It requires that they appoint a General Manager responsible for managing the day-to-day affairs of the District. The General Manager must make decisions and direct the work of the District employees following the policies adopted by the Board. The responsibilities of a CSD General Manager are specifically detailed in California Government Code 61051 as follows:

Value Driven Beliefs Vision Priorities Policies Strategic Success Indicators Team Strategies Tactics Techniques and Staff Skill Driven

UNDERSTANDING ROLES

- a) The implementation of the policies established by the board of directors for the operation of the district.
- b) The appointment, supervision, discipline, and dismissal of the district's employees are consistent with the employee relations system established by the board of directors.
- c) The supervision of the district's facilities and services.
- d) The supervision of the district's finances.

The proposed management objectives help to publicly explain <u>how</u> the General Manager intends to perform the statutory responsibilities <u>and</u> accomplish the priorities established by the Board.

Standing Committees

Standing Committees can also serve an important role in assisting management to accomplish objectives. Our Committee members are woven into the community, representing nearly all interests and having significant expertise in many aspects of District administration and operations. Functional committees assist and complement management in developing actions that support the Board's vision and District mission and are



well thought out, representative of community interests, understood by the community, and supportable by the Board.

Management Objectives

The following objectives are intended to be SMART (Specific, Measurable, Attainable, Realistic, and with an attached time frame). SMART goals were developed by George Doran, Arthur Miller and James Cunningham in their 1981 article "There's a S.M.A.R.T. way to write management goals and objectives." The objectives are organized into three primary categories reflecting the highest District priorities: Financial, Organizational, and Administrative.

Strategic Plan should guide the following objectives:

- Financial
- Organization
- Administration
- Ongoing



TO: Policy Committee Members AGENDA NO. **4.D.**

FROM: Debra Scott, Chair

Meeting Date: January 25, 2024 Subject: Review, Discussion, and Consideration of

the CSDA Policy 1055 Legislative

Advocacy Policy

DISCUSSION:

This policy has been before the Policy Committee at a previous committee meeting. At that meeting, the committee discussed whether or not the District needed a Legislative Advocacy Policy and decided that it may not need one. After discussing the issue with the General Manager and District Counsel, it has been stated, "...and cities will often take positions in favor or opposed to legislation that impacts them and communicate those positions to their elected State representatives." The CSDA has made these type of requested in the past. Although it would depend on the issue, both the GM and Counsel "don't generally see anything wrong with the Board taking positions on legislation that could impact the District."

That being said, the committee could benefit from further discussion about the need for a policy and the potential content of such a policy.

Attachment: CSDA Policy 1055: Legislative Advocacy Policy



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POLICY TITLE: Legislative Advocacy Policy

POLICY NUMBER: 1055

1055 **Purpose**

The purpose of the policy is to guide [DISTRICT] officials and staff in considering legislative or regulatory proposals that are likely to have an impact on [DISTRICT], and to allow for a timely response to important legislative issues. Although the expenditure of public funds for the purpose of supporting or opposing a ballot measure or candidate is prohibited, ¹ the expenditure of public funds is allowed to advocate for or against proposed legislation or regulatory actions which will affect the public agency expending the funds.²

The purpose for identifying Legislative Advocacy Procedures is to provide clear direction to [DISTRICT] staff with regard to monitoring and acting upon bills during state and federal legislative sessions. Adherence to Legislative Advocacy Procedures will ensure that legislative inquiries and responses will be administered consistently with "one voice" as to the identified Advocacy Priorities adopted by the Board of Directors. The Legislative Advocacy Procedures and Advocacy Priorities will provide the [DISTRICT] General Manager, or other designee, discretion to advocate in [DISTRICT] best interests in a manner consistent with the goals and priorities adopted by the Board of Directors. This policy is intended to be manageable, consistent, and tailored to the specific needs and culture of [DISTRICT].

1055.1 **Policy Goals**

- Advocate the [DISTRICT] legislative interests at the State, County, and Federal levels.
- Inform and provide information to the Board of Directors and district staff on the legislative process and key issues and legislation that could have a potential impact on the district.
- Serve as an active participant with other local governments, the California Special Districts Association, and local government associations on legislative and regulatory issues that are important to the district and the region.
- Seek grant and funding assistance for [DISTRICT] projects, services, and programs to enhance services for the community.

1055.2 **Policy Principles**

The Board of Directors recognizes the need to protect [DISTRICT] interests and local control, and to identify various avenues to implement its strategic and long-term goals. It is the policy of [DISTRICT] to proactively monitor and advocate for legislation as directed by the Advocacy Priorities and by the specific direction of the Board of Directors.



¹ Cal. Gov. Code § 54964.

² Cal. Gov. Code § 53060.5; Stanson v. Mott (1976) 17 Cal. 3d 206.



This policy provides [DISTRICT] General Manager, or other designee, the flexibility to adopt positions on legislation in a timely manner, while allowing the Board of Directors to set Advocacy Priorities to provide policy guidance. The Board of Directors shall establish various Advocacy Priorities and, so long as the position fits within the Advocacy Priorities, staff is authorized to take a position without board approval.

Whenever an applicable Advocacy Priority does not exist pertaining to legislation affecting the [DISTRICT], the matter shall be brought before the Board of Directors at a regularly scheduled board meeting for formal direction from the Board of Directors. [The Board of Directors may choose to establish a standing committee of two Directors, known as the "Legislative Advocacy Committee", with the authority to adopt a position when consideration by the full Board of Directors is not feasible within the time-constraints of the legislative process.]

Generally, the [DISTRICT] will not address matters that are not pertinent to the district's local government services, such as social issues or international relations issues.

1055.3 <u>Legislative Advocacy Procedures</u>

It is the policy of [DISTRICT] to proactively monitor and advocate for legislation as directed by the Advocacy Priorities and by the specific direction of the Board of Directors. This process involves interaction with local, state, and federal government entities both in regard to specific items of legislation and to promote positive intergovernmental relationships. Accordingly, involvement and participation in regional, state, and national organizations is encouraged and supported by the [DISTRICT].

Monitoring legislation is a shared function of the Board of Directors and General Manager or designated staff. The Legislative Advocacy Procedures are the process by which staff will track and respond to legislative issues in a timely and consistent manner. The General Manager, or other designee, will act on legislation utilizing the following procedures:

- The General Manager or other designee shall review requests that the [DISTRICT] take a position on legislative issues to determine if the legislation aligns with the district's current approved Advocacy Priorities.
- 2. The General Manager or other designee will conduct a review of positions and analysis completed by the California Special Districts Association and other local government associations when formulating positions.
- If the matter aligns with the approved priorities, [DISTRICT] response shall be supplied in the form of a letter to the legislative body reviewing the bill or measure. Advocacy methods utilized on behalf of the district, including but not limited to letters, phone calls, emails, and prepared forms, will be



communicated through the General Manager or designee. The General Manager or designee shall advise staff to administer the form of advocacy, typically via letters signed by the General Manager, or designee, on behalf of the Board of Directors.

- 4. All draft legislative position letters initiated by the General Manager or designee shall state whether the district is requesting "support", "support if amended", "oppose", or "oppose unless amended" action on the issue, and shall include adequate justification for the recommended action. If possible, the letter should include examples of how a bill would specifically affect the district, e.g. "the funding the district will lose due to this bill could pay for X capital improvements."
 - a. Support legislation in this area advances the district's goals and priorities.
 - b. Oppose legislation in this area could potentially harm, negatively impact or undo positive momentum for the district, or does not advance the district's goals and priorities.
- 5. The General Manager may also provide a letter of concern or interest regarding a legislative issue without taking a formal position on a piece of legislation. Letters of concern or interest are to be administered through the General Manager or designee.
- 6. When a letter is sent to a state or federal legislative body, the appropriate federal or state legislators representing the [DISTRICT] shall be included as a copy or "cc" on the letter. The appropriate contacts at the California Special Districts Association and other local government associations, if applicable, shall be included as a cc on legislative letters.
- 7. A position may be adopted by the General Manager or designee if any of the following criteria is met:
 - a. The position is consistent with the adopted Advocacy Priorities;
 - b. The position is consistent with that of organizations to which the district is a member, such as the California Special Districts Association; or
 - c. The position is approved by the Board of Directors [or the Legislative Advocacy Committee].
- 8. All legislative positions adopted via a process outside of a regularly scheduled Board Meeting shall be communicated to the Board of Directors at the next regularly scheduled Board Meeting. When appropriate, the General Manager or other designee will submit a report (either written or verbal) summarizing activity on legislative measures to the Board of Directors.

1055.4 Advocacy Priorities

Revenue, Finances, and Taxation

Ensure adequate funding for special districts' safe and reliable core local service delivery. Protect special districts' resources from the shift or diversion of revenues without the consent of the affected districts. Promote



the financial independence of special districts and afford them access to revenue opportunities equal to that of other types of local agencies. Protect and preserve special districts' property tax allocations and local flexibility with revenue and diversify local revenue sources.

Support opportunities that allow the district to compete for its fair share of regional, state, and federal funding, and that maintain funding streams. Opportunities may include competitive grant and funding programs. Opportunities may also include dedicated funding streams at the regional, state, or federal levels that allow the district to maximize local revenues, offset and leverage capital expenditures, and maintain district goals and standards.

Governance and Accountability

Enhance special districts' ability to govern as independent, local government bodies in an open and accessible manner. Encourage best practices that avoid burdensome, costly, redundant or one-size-fits all approaches. Protect meaningful public participation in local agency formations, dissolutions, and reorganizations, and ensure local services meet the unique needs, priorities, and preferences of each community.

Oppose additional public meeting and records requirements that unnecessarily increase the burden on public resources without effectively fostering public engagement and enhancing accountability of government agencies.

Promote local-level solutions, decision-making, and management concerning service delivery and governance structures while upholding voter control and maintaining LAFCO authority over local government jurisdictional reorganizations and/or consolidations.

Human Resources and Personnel

Promote policies related to hiring, management, and benefits and retirement that afford flexibility, contain costs, and enhance the ability to recruit and retain highly qualified, career-minded employees to public service. As public agency employers, support policies that foster productive relationships between management and employees.

Maintain special districts' ability to exercise local flexibility by minimizing state mandated contract requirements. Oppose any measure that would hinder the ability of special districts to maximize local resources and efficiencies through the use of contracted services.

Infrastructure, Innovation, and Investment

Encourage prudent planning for investment and maintenance of innovative long-term infrastructure. Support the contracting flexibility and fiscal tools and incentives needed to help special districts meet California's changing



demands. Promote the efficient, effective, and sustainable delivery of core local services.

Prevent restrictive one-size-fits-all public works requirements that increase costs to taxpayers and reduce local flexibility.

CSDA Sample Policy Handbook

TO: Policy Committee Members AGENDA NO. **4.E.**

FROM: Debra Scott, Chair

Meeting Date: January 25, 2024 Subject: Discussion of Examples of Private

Messages Sent to CCSD Staff on Social

Media Platforms

DISCUSSION:

One of our Policy Committee members, Ted Key, requested that District Staff list some of the messages that have been sent to the District on Social Media Platforms. In response, Confidential Administrative Assistant, Haley Dodson, listed some of the examples of topics that have been sent on social media platforms below. This is just an informational agenda item for our future discussion of CCSD Internet and Email Policy and CSDA Policy 3300 Internet, Email and Electronic Communications Policy. Once Liebert Cassidy Whitmore (LCW), District Counsel, and District Executive Staff complete their review of Personnel Policies, the Policy Committee will be reviewing the updated policies which is within our assigned role as a Standing Advisory Committee.

Nextdoor

- Requesting a phone call from Matthew
- Reporting a sandbag sign was removed from the sand pile
- Requesting additional information about the fire on Highway 4
- Fire Hazard Fuel Reduction Program (FHFRP) questions
- Additional information about fire alerts
- Asking if political views are okay to post
- Requesting an email address
- CCSD notifications
- Weather update
- Irrigation sprinklers at Shamel Park

Facebook

- Pump across from the Shell Station
- Pothole on Rodeo Grounds Road
- CAL FIRE phone number
- Employment inquiry

Instagram – no private messages